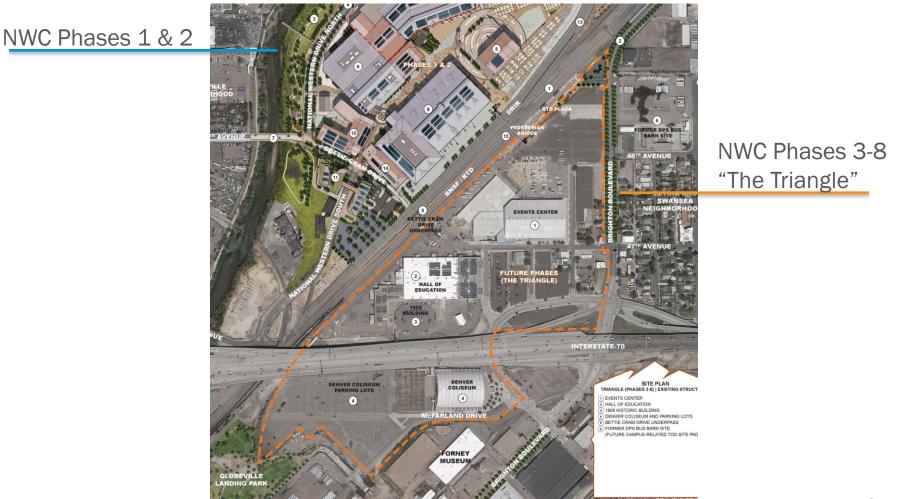


Triangle Project Update

December 2019



NWC Triangle Project Overview FUTURE PHASES FOR THE CAMPUS





Performance Based Infrastructure Office

- PBI is not appropriate for all public infrastructure projects and should be used judiciously, which is why Denver created a PBI office to:
 - Determine if a project is appropriate for PBI delivery to ensure future PBI projects stay true to Denver's core values of inclusion, equity, and economic opportunities for all.
 - Established a **neutral, standardized and transparent** process to evaluate and execute potential partnerships with the private sector to deliver public infrastructure.



NWC Triangle Project Roles and Responsibilities

City and County of Denver

Principal land and facility owner.

City and County of Denver | PBI Office

Leading the procurement process to select a development partner.

Mayor's Office of the National Western Center (NWCO)

Sponsoring Agency for the Triangle Project—responsible for content development, Responsible for construction of Phases 1 & 2.

The National Western Center Authority

100-year lease with the City and County of Denver. Signatory to the Framework Agreement.

- **City Council**
- Contract Approval
- Stakeholder engagement

Development Partner

- Procurement Process
- Contract Negotiations
- Signatory to Agreement
- Management

Community

Stakeholder engagement



Why This Project?





Why Pursue This Project?

The Triangle Project will:

- Advance the vision and mission of the National Western Center and contribute to its long-term success.
- Activate the NWC Campus with a mix of uses to further serve local neighborhoods and provide job creation.
- Seamlessly integrate with NWC Phases 1 & 2 and the surrounding neighborhoods in accordance with adopted plans.

Anticipated Campus Improvements and Benefits:

- Updates to aging infrastructure
- Environmental remediation & resiliency
- Design character
- Roads, bridges, open space
- 1909 Public Market

Small business
Workforce
Transportation/ mobility
connections
Housing



NWC Triangle Project Overview



Four Required Assets:

- Renovate 1909 Historic Building
- New approx. 10,000-Seat Arena
- New Expo Hall
- Supporting Infrastructure

Additional supporting development to activate the campus year-round



Community Engagement

Community

- Community Meetings & Input Sessions
 - City Hosted and Existing Community Events
 - Elyria and Swansea Neighborhood Association, GES Collation, EGS & Partners, NWC Citizen Advisory Committee, etc.

Business

- Business Meetings and Input Sessions
 - City Hosted and Existing Business Association Meetings
 - Elyria-Swansea-Globeville Business Association, Chamber of Commerce (HCC, CBCC, etc.)
- Industry Forums and Information Sessions
 - City Hosted and Existing Industry Events and Meetings
 - Industry Organizations (HCC, AGC, COMTO, etc.)

Outreach Tools

- Email blast, newsletters, social media, website, flyers, survey, other
- Spanish Translation and Interpretation

DENVER THE MILE HIGH CITY PERFORMANCE BASED

Procurement Schedule

INFRASIRUCTORE		
Activity	Date	
Triangle RFQ Issuance	March 1, 2019	
SOQ Submittal Deadline (12:00pm MDT)	May 23, 2019	
Pre-SOQ One-on-One Meetings w/ Proposers	Spring 2019	
City Council and Community Updates	Ongoing	
Released Draft Request for Proposals	Fall 2019	
Pre-RFP Interviews/One-on-One Meetings w/ proposers	Winter - Summer 2020	
Issuance of Final RFP to Shortlisted Proposers	Fall 2020	
Proposal Submission	Fall 2020	
Selection of Preferred Proposer	Fall 2020	
City Council Action on Project Agreement	Spring 2021	
Execution of Final Project Agreement	Spring 2021	
Estimated Completion of Construction of Public Elements	Summer 2025 ⁹	



Questions?

